

# Financing that Rewards Better Health & Well-Being

*Efficiency, effectiveness, equity, and experience implications of integrated payments for health*

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**A Workshop Series**  
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May 25, May 28, & June 2, 2021

## GOAL OF MEETING SERIES

Facilitate the identification and adoption of health financing that delivers value and optimizes achievement of the fundamental goal of health and health care: assuring that the population, and each individual, reaches their full potential for health and well-being.

### OBJECTIVES

- **Understand deficiencies:** Describe the nature and consequences of the failures of our current health delivery and financing systems, so prominently manifest in the nation's experiences during the COVID-19 pandemic.
- **Consider alternatives:** Identify examples of models of payment and delivery for care that are focused on outcomes most important to people and populations, advances equity in outcomes, improves patient and clinician experiences, and reduces per capita costs—highlighting successes from the COVID-19 pandemic.
- **Identify barriers:** Consider barriers and opportunities to scaling effective integrated payment models and approaches, including those that successfully engage social determinants of health.
- **Imagine the strategy:** Discuss specific strategies, levers, and stakeholder responsibilities that represent key elements of a blueprint for transforming health financing approaches from fee-for-service to integrated payment approaches that incentivize person-centered and holistic delivery models to improve equity and individual, community, and population health.

## AGENDA

### Day 1: THE VISION

*Envisioning an Integrated Health Care Delivery and Financing System*

May 25, 2021 | 2:00-5:30 pm ET

2:00pm ET	<b>Welcome, Introductions, and Meeting Overview</b>
	<p><i>Welcome from the National Academy of Medicine</i>  <b>Michael McGinnis, National Academy of Medicine</b>  <i>Opening remarks and meeting overview by co-chairs</i>  <b>Kisha Davis, Aledade (co-chair)</b>  <b>Hoangmai Pham, Institute for Exceptional Care (co-chair)</b></p>
2:20pm ET	<b>Opening Discussion: The Future of Health Financing for Improved Health Outcomes</b>

*This opening discussion will address the vision, opportunities, impact, and barriers for an integrated health and health care delivery and financing system that rewards whole person/population health and well-being.*

Moderator: **Andrew Bindman, Kaiser Foundation Health Plan, Inc. and Hospitals**

Speakers: **Mandy Cohen, North Carolina Department of Health and Human Services**  
**Timothy Ferris, National Health Service**

<b>3:05pm ET</b>	<b>Panel 1: Financing, Payment, and Whole Person/Population Health</b>
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*This session will identify the financing and payment transformations that must occur to enable resilient, efficient, and effective health and health care services that improve the health of people and populations.*

Moderator: **Hoangmai Pham, Institute for Exceptional Care**

Speakers: **Dawn Alley, Center for Medicare and Medicaid Services**  
**Len Nichols, Urban Institute**  
**Benjamin Kligler, Veterans Health Administration**

<b>4:00pm ET</b>	<b>Innovation Spotlight</b>
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*This spotlight on Bread for the City will feature innovative, whole person centered strategies to improving care for individuals with complex health and social needs.*

Speaker: **Randi Abramson, Bread for the City**

<b>4:10pm ET</b>	<b>Panel 2: Payment Models for Advancing Health Equity and Community Health</b>
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*This session will discuss payment models that incentivize services tailored to address social needs and the social determinants of health with the aim of achieving health equity for individuals, families, and communities.*

Moderator: **Christopher Koller, Milbank Memorial Fund**

Speakers: **Nathan Chomilo, Minnesota Department of Human Services**  
**Asaf Bitton, Harvard Medical School**  
**Kara Walker, Nemours**

<b>5:05pm ET</b>	<b>Concluding Remarks</b>
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*This concluding session will summarize key points from Day 1, and provide an overview of Day 2 of the workshop series.*

**Kisha Davis, Aledade**

**Michael McGinnis, National Academy of Medicine**

<b>5:30pm ET</b>	<b>Adjourn</b>
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## Day 2: THE LEVERS

*Examining Innovative Models and Levers Underscored during the COVID-19 Pandemic (3.5 hours)*

May 28, 2021 | 1:00-4:30 pm ET

<b>1:00pm ET</b>	<b>Welcome and Meeting Overview</b>
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Welcome from the National Academy of Medicine

**Michael McGinnis, National Academy of Medicine**

Opening remarks and meeting overview by co-chairs

**Kisha Davis, Aledade (co-chair)**

**Hoangmai Pham, Institute for Exceptional Care (co-chair)**

<b>1:20pm ET</b>	<b>Panel 1: Elements of Financing and Payment Models that Effectively Reward Health and Well-Being</b>
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*This session will provide a brief description of current barriers, followed by a discussion of successful strategies and core elements of scalable integrated financing approaches that incentivize positive health outcomes for individuals and communities.*

Moderator: **Peter Long, Blue Shield of California**

Speakers: **Sharon Lewis, Health Management Associates**

**Patrick Conway, Care Solutions at Optum**

**Piyush Gupta, Cityblock Health**

<b>2:15pm ET</b>	<b>Innovation Spotlight</b>
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*This spotlight on the Petaluma Health Center will feature innovative, whole person approaches to keeping individuals healthy and providing comprehensive primary care in a team based, patient-centered system.*

Speaker: **Fasih Hameed, Petaluma Health Center**

<b>2:25pm ET</b>	<b>Panel 2: Innovative Federal and State Models for Financing Whole Person/Population Health</b>
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*This session will discuss innovative federal and state models for financing—through the lens of COVID-19—that improve whole person and population health.*

Moderator: **Joshua Sharfstein, Johns Hopkins University**

Speakers: **Donna Kinzer, DK Healthcare Consulting**

**Ena Backus, State of Vermont Agency of Human Services**

**Cindy Mann, Manatt Health**

<b>3:20pm ET</b>	<b>Panel 3: Innovative Private Models for Financing Whole Person/Population Health</b>
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*This session will discuss innovative private models for financing—through the lens of COVID-19—that improve whole person and population health, emphasizing behavioral health, integrative medicine, and primary care.*

Moderator: **Margaret Chesney, University of California San Francisco**

Speakers: **David Fogel, CHI Healthcare**

**Cheryl Pegus, Walmart**

**Dexter Shurney, Adventist Health**

<b>4:15pm ET</b>	<b>Concluding Remarks</b>
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*This concluding session will summarize key points from Day 2, and provide an overview of Day 3 of the workshop series.*

**Hoangmai Pham, Institute for Exceptional Care**

**Michael McGinnis, National Academy of Medicine**

4:30pm ET	Adjourn
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### Day 3: THE STRATEGIC ACTION

*Roadmap for Integrated Payment Approaches to Efficiency, Effectiveness, and Equity (3.5 hours)*

June 2, 2021 | 2:00-5:30 pm ET

2:00pm ET	Welcome and Meeting Overview
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*Welcome from the National Academy of Medicine*

**Michael McGinnis, National Academy of Medicine**

*Opening remarks and meeting overview by co-chairs*

**Kisha Davis, Aledade (co-chair)**

**Hoangmai Pham, Institute for Exceptional Care (co-chair)**

2:15pm ET	Panel 1: Transformation Levers
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*This session will discuss federal and state regulatory and legal levers that can be utilized and transformed to advance integrated financing.*

Moderator: **Sarah Szanton, Johns Hopkins University**

Speakers: **Sue Birch, Washington State Health Care Authority**

**Neal Halfon, All Children Thrive/University of California Los Angeles**

**Alex Briscoe, California Children's Trust**

3:10pm ET	Innovation Spotlight
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*This spotlight on The Achievable Foundation will feature innovative, whole person approaches to responding to the evolving health and social needs of people with intellectual and developmental disabilities.*

Speaker: **Carmen Ibarra, The Achievable Foundation**

3:20pm ET	Panel 2: Accelerating Transformative Financing Approaches
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*"Blue sky" discussion among a series of reactors surrounding outside the box and equitable approaches to health financing.*

Moderator: **Deena Chisolm, Nationwide Children's Hospital**

Reactors: **Emily Brower, Trinity Health**

**David Erickson, Federal Reserve Bank of New York**

**Elizabeth Fowler, Centers for Medicare and Medicaid Innovation**

4:15pm ET	Fireside Chat: Imagining a Better System
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*"Armchair discussion" on the feasibility of the specific strategies, levers, and stakeholder responsibilities discussed over the series to accelerate financing that rewards better health and well-being.*

Moderator: **Kisha Davis, Aledade**

Speakers: **David Muhlestein, Leavitt Partners**

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**Vivian Lee, Verily**  
**Donald Berwick, Institute for Healthcare Improvement**

<b>5:15pm ET</b>	<b>Reflections, Next Steps, and Closing Remarks</b>
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*Concluding observations and insights will be offered, along with final thanks to all invited speakers and participants.*

**Kisha Davis, Aledade**  
**Hoangmai Pham, Institute for Exceptional Care**  
**Michael McGinnis, National Academy of Medicine**

<b>5:30pm ET</b>	<b>Adjourn</b>
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